

City of Bainbridge Island
**DEPARTMENT OF FINANCE AND
ADMINISTRATIVE SERVICES**



MEMORANDUM

TO: Mayor Darlene Kordonowy and City Administrator Mark Dombroski
City Councilmembers

FROM: Director of Finance & Administrative Services, Elray Konkol

DATE: May 13, 2009

RE: January Cash Flow

The attached charts and supporting schedules provide an overview of the anticipated unrestricted tax-supported cash position¹ of the City as of January 2009. The Cash Flow schedule is not a formal financial statement; rather, it is a management tool used to track and forecast cash inflows and outflows. For ease of reading, the Cash Flow format is generally comparable to that of the budget and financial statement reporting. Some differences as compared to the financial statement presentation are:

- The tax-supported Cash Flows are presented exclusive of restricted, trust and agency funds because those funds are not available for general use.
- The tax-supported Cash Flows incorporate the building and development services (B&DS) fund; although the B&DS fund is reported as an enterprise fund in the financial statements, it is subsidized by the general fund.
- Because of the timing difference, Cash Flow outflows will not match financial statement expenses; financial statements are presented on a modified accrual basis whereby expenses are reported as incurred, but Cash Flow outflows are based on expenditures as paid.

Unless otherwise noted, all further references to cash and Cash Flow within this document refer to unrestricted tax-supported cash items as described above.

MONTHLY DESCRIPTION

The January Cash Flow was originally published and presented to Council January 28, 2009. The January Cash Flow presented two scenarios: 1) cash flow based on budget, and 2) cash flow based on a planned reduction schedule. The

¹ As indicated by the description, unrestricted tax-supported cash flow does not include Utility-related cash flow.

first scenario showed a potential deficit in cash at year-end. The second scenario was intended to address and correct this potential deficit. Council adopted the reduction schedule scenario, and the budget within the financial system was updated accordingly. The January Cash Flow does not include actuals; rather, it is a forecast for all of year-2009.

DISCUSSION OF MAJOR VARIANCES²

The variance page shows an overall \$2,300,000 decrease in planned outflows as a result of adopting the reduction plan.

CRITICAL ASSUMPTIONS

The January Cash Flow assumes:

- An inflow of \$600,000 in 2009 for the sale of excess land. Should this sale not occur, ending cash balance will not meet Cash Flow expectations.
- Compliance with the planned reduced spending.

PLANNED NEXT STEPS

Intensive review of estimated revenues to confirm reliability.

Attachments

Attached are the following supporting charts and schedules:

- City of Bainbridge Island 2009 Cash Flow Plan – Tax Supported
- City of Bainbridge Island 2009 Cash Flow Reduction Plan – Tax Supported
- City of Bainbridge Island 2009 Cash Flow Difference Report - Tax Supported: Reduction Plan Less Budgeted
- Chart 1: COBI 2009 Cash Flow Monitoring – Tax Supported
- Chart 2: COBI 2009 Cash Balance Monitoring – Tax Supported

If you have any questions, please give me a call.

² All dollar values are rounded to the nearest hundred thousand.

City of Bainbridge Island 2009 Cash Flow Plan - Tax Supported

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Beginning Cash Balance	\$1,246,581	\$521,065	\$457,785	\$512,400	\$2,109,138	\$1,742,630	\$1,303,472	\$855,824	\$1,468,898	\$766,358	\$790,476	\$1,117,213	
Inflows - As Budgeted													
General Fund - Taxes	\$780,861	\$991,342	\$844,999	\$2,510,073	\$1,340,241	\$474,024	\$600,741	\$876,115	\$604,403	\$2,102,027	\$2,016,289	\$600,110	\$13,741,225
General Fund - Fees & Service Charges	\$186,277	\$111,941	\$106,382	\$167,944	\$95,210	\$101,306	\$166,624	\$92,419	\$95,555	\$140,002	\$107,795	\$135,478	\$1,506,933
General Fund - Intergovernmental Revenue	\$58,832	\$15,828	\$74,366	\$42,698	\$7,906	\$63,660	\$42,920	\$27,437	\$49,859	\$43,604	\$27,188	\$55,081	\$509,379
General Fund - Fines & Forfeits	\$17,471	\$11,851	\$18,093	\$15,128	\$13,928	\$27,496	\$16,127	\$17,333	\$20,221	\$23,349	\$21,761	\$19,607	\$222,365
General Fund - Miscellaneous	\$17,427	\$4,195	\$8,055	\$8,114	\$5,978	\$5,082	\$5,352	\$5,436	\$6,564	\$4,546	\$6,209	\$8,040	\$84,998
General Fund - Investment Revenue	\$14,700	\$14,700	\$14,700	\$14,700	\$14,525	\$14,525	\$14,525	\$14,525	\$14,525	\$14,525	\$14,525	\$14,525	\$175,000
General Fund - Other External Sources	\$602	\$602	\$602	\$602	\$602	\$602	\$602	\$602	\$602	\$301	\$301	\$595,668	\$601,688
Streets Fund	\$177,974	\$72,959	\$495,172	\$234,648	\$87,654	\$123,345	\$191,472	\$102,502	\$99,799	\$260,526	\$118,740	\$121,784	\$2,086,575
Real Estate Excise Tax Fund	\$52,667	\$56,963	\$68,666	\$81,774	\$59,151	\$71,489	\$67,727	\$107,708	\$94,194	\$52,694	\$93,342	\$68,626	\$875,001
Civic Improvement Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Affordable Housing Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
GO Bond Funds	\$2,916	\$7,499	\$17,558	\$192,450	\$103,013	\$3,752	\$1,278	\$2,116	\$9,378	\$148,600	\$69,204	\$2,236	\$560,000
LID Bond Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Construction Fund	\$1,239	\$93,483	\$64,104	\$165,527	\$270,445	\$290,452	\$229,224	\$1,174,533	\$128,191	\$161,733	\$126,198	\$0	\$2,705,129
LID Capital Construction Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Building & Development Services Fund	\$37,833	\$42,463	\$40,892	\$66,568	\$43,764	\$50,723	\$52,250	\$47,238	\$35,571	\$46,998	\$42,144	\$19,656	\$526,100
Total Inflows - As Budgeted	\$2,595,380	\$1,944,891	\$2,211,374	\$4,012,626	\$4,151,555	\$2,969,086	\$2,692,314	\$3,323,788	\$2,627,760	\$3,765,263	\$3,434,172	\$2,758,024	\$23,594,393
Outflows - As Budgeted													
Salary	\$671,515	\$662,200	\$644,692	\$648,629	\$642,405	\$647,105	\$659,888	\$665,045	\$665,045	\$656,345	\$655,058	\$676,058	\$7,893,985
Benefits	\$242,480	\$239,335	\$234,809	\$235,690	\$232,623	\$232,623	\$237,687	\$237,687	\$237,687	\$237,687	\$237,687	\$239,187	\$2,845,182
Supplies	\$37,314	\$34,485	\$36,034	\$35,431	\$35,404	\$37,000	\$54,877	\$59,954	\$60,242	\$63,000	\$62,635	\$84,173	\$600,547
Professional Services	\$151,852	\$163,930	\$204,055	\$188,303	\$368,298	\$184,803	\$258,499	\$307,084	\$186,932	\$196,671	\$282,457	\$317,285	\$2,810,170
Communications	\$12,302	\$11,402	\$11,402	\$11,116	\$15,603	\$16,826	\$15,803	\$15,603	\$15,603	\$16,289	\$16,089	\$20,669	\$178,705
Travel	\$735	\$760	\$1,060	\$760	\$760	\$930	\$1,454	\$1,354	\$1,554	\$1,704	\$1,554	\$1,724	\$14,351
Training	\$2,816	\$5,613	\$4,270	\$5,370	\$3,870	\$20,345	\$9,637	\$12,287	\$11,337	\$12,287	\$11,187	\$25,673	\$124,689
Advertising	\$2,342	\$3,350	\$6,350	\$2,600	\$6,725	\$6,400	\$4,283	\$4,383	\$7,158	\$4,783	\$2,983	\$20,285	\$71,642
Operating Leases	\$77,035	\$77,007	\$79,257	\$77,007	\$79,257	\$81,257	\$82,257	\$82,257	\$80,007	\$79,007	\$77,757	\$80,467	\$952,576
Utilities	\$33,425	\$41,759	\$41,758	\$41,758	\$41,758	\$41,758	\$41,758	\$41,758	\$41,758	\$41,758	\$41,758	\$41,758	\$492,768
Repair & Maintenance	\$66,129	\$53,246	\$68,913	\$48,191	\$65,032	\$65,167	\$105,226	\$63,975	\$58,518	\$72,045	\$58,640	\$59,727	\$784,811
All Other Miscellaneous	\$9,546	\$7,376	\$24,123	\$8,721	\$13,387	\$12,428	\$11,546	\$11,346	\$12,426	\$12,266	\$11,246	\$23,960	\$158,366
Contingency	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000	\$200,000
Other Services & Charges	\$484,609	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$484,609
Intergovernmental	\$64,928	\$97,708	\$65,428	\$164,928	\$242,708	\$165,428	\$67,428	\$67,708	\$65,428	\$67,708	\$64,817	\$65,428	\$1,199,646
Capital Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Projects	\$91,556	\$72,721	\$201,822	\$254,252	\$151,242	\$143,543	\$162,917	\$262,097	\$297,708	\$763,237	\$763,237	\$133,350	\$3,297,683
Debt Service	\$125,731	\$16,213	\$75,000	\$180,731	\$509,852	\$10,000	\$15,731	\$19,852	\$120,000	\$750,000	\$29,854	\$1,056,405	\$2,909,369
Other non-operating	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500	\$2,499	\$0	\$0	\$0	\$54,157	\$64,156
Total Outflows - As Budgeted	\$2,074,315	\$1,487,106	\$1,698,974	\$1,903,488	\$2,408,924	\$1,665,614	\$1,836,491	\$1,854,889	\$1,861,402	\$2,974,787	\$2,316,959	\$3,000,305	\$25,083,254
Ending Cash Balance - As Budgeted	\$521,065	\$457,785	\$512,400	\$2,109,138	\$1,742,630	\$1,303,472	\$855,824	\$1,468,898	\$766,358	\$790,476	\$1,117,213	(\$242,280)	

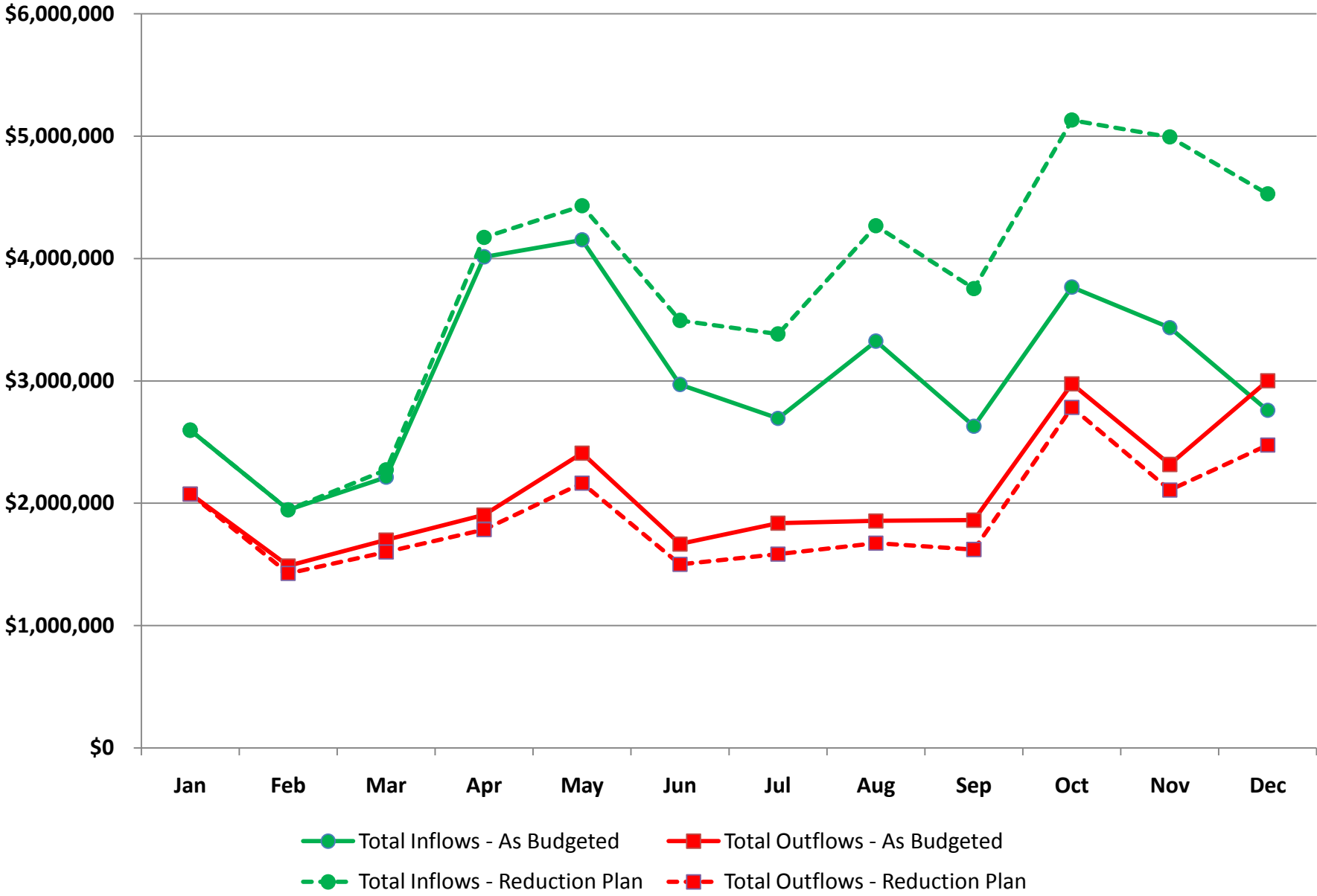
City of Bainbridge Island 2009 Cash Flow Reduction Plan - Tax Supported

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Beginning Cash Balance	\$1,246,581	\$521,066	\$518,555	\$671,281	\$2,387,036	\$2,266,111	\$1,993,195	\$1,798,551	\$2,594,046	\$2,131,442	\$2,348,919	\$2,886,121	
Inflows - Reduction Plan													
General Fund - Taxes	\$780,861	\$991,342	\$844,999	\$2,510,073	\$1,340,241	\$474,024	\$600,741	\$876,115	\$604,403	\$2,102,027	\$2,016,289	\$600,110	\$13,741,225
General Fund - Fees & Service Charges	\$186,277	\$111,941	\$106,382	\$167,944	\$95,210	\$101,306	\$166,624	\$92,419	\$95,555	\$140,002	\$107,795	\$135,478	\$1,506,933
General Fund - Intergovernmental Revenue	\$58,832	\$15,828	\$74,366	\$42,698	\$7,906	\$63,660	\$42,920	\$27,437	\$49,859	\$43,604	\$27,188	\$55,081	\$509,379
General Fund - Fines & Forfeits	\$17,471	\$11,851	\$18,093	\$15,128	\$13,928	\$27,496	\$16,127	\$17,333	\$20,221	\$23,349	\$21,761	\$19,607	\$222,365
General Fund - Miscellaneous	\$17,427	\$4,195	\$8,055	\$8,114	\$5,978	\$5,082	\$5,352	\$5,436	\$6,564	\$4,546	\$6,209	\$8,040	\$84,998
General Fund - Investment Revenue	\$14,700	\$14,700	\$14,700	\$14,700	\$14,525	\$14,525	\$14,525	\$14,525	\$14,525	\$14,525	\$14,525	\$14,525	\$175,000
General Fund - Other External Sources	\$602	\$602	\$602	\$602	\$602	\$602	\$602	\$602	\$602	\$301	\$301	\$595,668	\$601,688
Streets Fund	\$177,974	\$72,959	\$495,172	\$234,648	\$87,654	\$123,345	\$191,472	\$102,502	\$99,799	\$260,526	\$118,740	\$121,784	\$2,086,575
Real Estate Excise Tax Fund	\$52,667	\$56,963	\$68,666	\$81,774	\$59,151	\$71,489	\$67,727	\$107,708	\$94,194	\$52,694	\$93,342	\$68,626	\$875,001
Civic Improvement Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Affordable Housing Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
GO Bond Funds	\$2,916	\$7,499	\$17,558	\$192,450	\$103,013	\$3,752	\$1,278	\$2,116	\$9,378	\$148,600	\$69,204	\$2,236	\$560,000
LID Bond Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Construction Fund	\$1,239	\$93,483	\$64,104	\$165,527	\$270,445	\$290,452	\$229,224	\$1,174,533	\$128,191	\$161,733	\$126,198	\$0	\$2,705,129
LID Capital Construction Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Building & Development Services Fund	\$37,833	\$42,463	\$40,892	\$66,568	\$43,764	\$50,723	\$52,250	\$47,238	\$35,571	\$46,998	\$42,144	\$19,656	\$526,100
Total Inflows - Reduction Plan	\$2,595,380	\$1,944,892	\$2,272,144	\$4,171,507	\$4,429,453	\$3,492,567	\$3,382,037	\$4,266,515	\$3,752,908	\$5,130,347	\$4,992,615	\$4,526,932	\$23,594,393
Outflows - Reduction Plan													
Salary	671,515	640,994	599,675	593,718	583,301	580,057	584,210	589,367	587,060	584,560	584,560	604,560	\$7,203,577
Benefits	242,480	235,702	223,950	221,866	218,799	217,076	219,187	220,987	220,987	220,987	220,987	222,487	\$2,685,494
Supplies	37,314	30,935	31,485	31,705	31,885	33,685	47,251	50,461	50,834	52,532	50,482	46,753	\$495,322
Professional Services	151,851	150,648	190,773	163,024	315,229	153,367	231,740	274,029	163,349	173,762	243,535	269,763	\$2,481,070
Communications	12,302	8,976	8,976	8,590	12,474	13,732	12,574	12,474	12,566	13,152	13,052	13,052	\$141,918
Travel	735	687	987	687	687	787	1,381	1,281	1,381	1,431	1,281	1,381	\$12,708
Training	2,816	5,326	1,746	2,846	1,346	2,947	8,307	9,842	9,461	9,542	7,992	8,257	\$70,427
Advertising	2,342	2,752	5,002	2,052	4,377	3,452	2,085	2,185	4,210	4,185	2,385	5,785	\$40,808
Operating Leases	77,035	76,720	76,720	76,810	78,520	80,970	81,385	81,295	79,720	78,810	77,470	77,720	\$943,173
Utilities	33,425	33,425	33,425	33,425	33,425	33,425	33,425	33,425	33,425	33,425	33,425	33,425	\$401,100
Repair & Maintenance	66,129	46,524	62,191	41,469	58,310	54,945	97,671	55,920	50,263	64,490	49,685	53,370	\$700,968
All Other Miscellaneous	9,546	7,007	23,683	8,370	11,188	10,958	10,695	9,647	11,735	10,267	10,395	12,070	\$135,560
Contingency	0	0	0	0	0	0	0	0	0	0	0	0	\$0
Other Services & Charges	484,609	0	0	0	0	0	0	0	0	0	0	0	\$484,609
Intergovernmental	64,928	97,708	65,428	164,928	242,708	165,428	67,428	67,708	65,428	67,708	64,817	65,428	\$1,199,646
Capital Equipment	0	0	0	0	0	0	0	0	0	0	0	0	\$0
Capital Projects	91,556	72,721	201,822	254,252	151,242	138,543	162,917	241,497	211,048	716,577	716,577	94,750	\$3,053,502
Debt Service	125,731	16,213	75,000	180,731	419,852	10,000	15,731	19,852	120,000	750,000	29,852	911,405	\$2,674,367
Other non-operating	0	0	0	0	0	0	7,500	2,499	0	0	0	54,157	\$64,156
Total Outflows - Reduction Plan	\$2,074,314	\$1,426,337	\$1,600,863	\$1,784,472	\$2,163,341	\$1,499,372	\$1,583,486	\$1,672,469	\$1,621,466	\$2,781,428	\$2,106,495	\$2,474,362	\$22,788,404
Ending Cash Balance - Reduction Plan	\$521,066	\$518,555	\$671,281	\$2,387,036	\$2,266,111	\$1,993,195	\$1,798,551	\$2,594,046	\$2,131,442	\$2,348,919	\$2,886,121	\$2,052,570	

**City of Bainbridge Island 2009 Cash Flow Difference Report - Tax Supported
Reduction Plan less As Budgeted**

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Beginning Cash Balance	\$0	\$1	\$60,770	\$158,881	\$277,898	\$523,481	\$689,723	\$942,728	\$1,125,148	\$1,365,084	\$1,558,443	\$1,768,907	
Inflows													
General Fund - Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fund - Fees & Service Charges	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fund - Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fund - Fines & Forfeits	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fund - Miscellaneous	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fund - Investment Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fund - Other External Sources	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Streets Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Real Estate Excise Tax Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Civic Improvement Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Affordable Housing Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
GO Bond Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
LID Bond Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Construction Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
LID Capital Construction Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Building & Development Services Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Inflows	\$0	\$1	\$60,770	\$158,881	\$277,898	\$523,481	\$689,723	\$942,728	\$1,125,148	\$1,365,084	\$1,558,443	\$1,768,907	\$0
Outflows													
Salary	\$0	(\$21,207)	(\$45,017)	(\$54,911)	(\$59,104)	(\$67,048)	(\$75,678)	(\$75,678)	(\$77,985)	(\$71,785)	(\$70,497)	(\$71,497)	(\$690,407)
Benefits	(\$0)	(\$3,633)	(\$10,859)	(\$13,824)	(\$13,824)	(\$15,547)	(\$18,500)	(\$16,700)	(\$16,700)	(\$16,700)	(\$16,700)	(\$16,700)	(\$159,688)
Supplies	(\$0)	(\$3,550)	(\$4,549)	(\$3,726)	(\$3,519)	(\$3,315)	(\$7,626)	(\$9,493)	(\$9,408)	(\$10,467)	(\$12,152)	(\$37,419)	(\$105,225)
Professional Services	(\$0)	(\$13,282)	(\$13,282)	(\$25,280)	(\$53,070)	(\$31,436)	(\$26,759)	(\$33,055)	(\$23,583)	(\$22,909)	(\$38,922)	(\$47,522)	(\$329,100)
Communications	\$0	(\$2,426)	(\$2,426)	(\$2,526)	(\$3,129)	(\$3,094)	(\$3,229)	(\$3,129)	(\$3,037)	(\$3,137)	(\$3,037)	(\$7,617)	(\$36,788)
Travel	\$0	(\$73)	(\$73)	(\$73)	(\$73)	(\$143)	(\$73)	(\$73)	(\$173)	(\$273)	(\$273)	(\$343)	(\$1,643)
Training	\$0	(\$288)	(\$2,524)	(\$2,524)	(\$2,524)	(\$17,398)	(\$1,330)	(\$2,445)	(\$1,875)	(\$2,745)	(\$3,195)	(\$17,416)	(\$54,262)
Advertising	\$0	(\$598)	(\$1,348)	(\$548)	(\$2,348)	(\$2,948)	(\$2,198)	(\$2,198)	(\$2,948)	(\$598)	(\$598)	(\$14,500)	(\$30,834)
Operating Leases	\$0	(\$288)	(\$2,538)	(\$198)	(\$738)	(\$288)	(\$873)	(\$963)	(\$288)	(\$198)	(\$288)	(\$2,748)	(\$9,403)
Utilities	\$0	(\$8,334)	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$91,668)
Repair & Maintenance	\$0	(\$6,722)	(\$6,722)	(\$6,722)	(\$6,722)	(\$10,222)	(\$7,555)	(\$8,055)	(\$8,255)	(\$7,555)	(\$8,955)	(\$6,357)	(\$83,844)
All Other Miscellaneous	\$0	(\$368)	(\$440)	(\$351)	(\$2,198)	(\$1,470)	(\$851)	(\$1,698)	(\$691)	(\$1,998)	(\$851)	(\$11,890)	(\$22,806)
Contingency	\$0	\$0	\$0	\$0	\$0	\$0	(\$100,000)	\$0	\$0	\$0	\$0	(\$100,000)	(\$200,000)
Other Services & Charges	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Projects	\$0	\$0	\$0	\$0	\$0	(\$5,000)	\$0	(\$20,600)	(\$86,661)	(\$46,661)	(\$46,661)	(\$38,600)	(\$244,182)
Debt Service	\$0	\$0	\$0	\$0	(\$90,000)	\$0	\$0	\$0	\$0	\$0	(\$2)	(\$145,000)	(\$235,002)
Other non-operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Outflows	(\$1)	(\$60,769)	(\$98,112)	(\$119,016)	(\$245,583)	(\$166,242)	(\$253,005)	(\$182,420)	(\$239,936)	(\$193,359)	(\$210,464)	(\$525,942)	(\$2,294,850)
Ending Cash Balance	\$1	\$60,770	\$158,881	\$277,898	\$523,481	\$689,723	\$942,728	\$1,125,148	\$1,365,084	\$1,558,443	\$1,768,907	\$2,294,850	

COBI 2009 Cash Flow Monitoring - Tax Supported



COBI 2009 Cash Balance Monitoring - Tax Supported

